

# February 2020, Issue 95

2020 got off to a slow start in terms of global M&A activity, which declined across all measures in January. Globally, the number of deals decreased by 14.2%, to 2,503, while total deal value¹ decreased by 52.8%, to \$168.73 billion—the lowest global deal value since February 2013. U.S. M&A activity, on the other hand, was mixed, with the number of deals increasing by 17.9%, to 763, while total deal value decreased by 38.4%, to \$76.04 billion. Average deal value decreased overall—falling by 47.8% in the U.S., to \$99.65 million, and by 45.0% globally, to \$67.41 million. Figure 1. The considerable decline in global dealmaking comes at a time of growing fears of a global health pandemic related to the outbreak of the coronavirus as well as increased stock market volatility.

### Strategic vs. Sponsor Activity

Strategic and sponsor activity generally declined in January, however, the number of strategic and sponsor deals increased in the U.S. The number of strategic deals in the U.S. increased by 19.4% to 584 but decreased globally by 15.3% to 2,161. Strategic deal volume as measured by dollar value decreased by 42.3% to \$55.25 billion in the U.S. and decreased by 53.4% to \$128.28 billion globally. While the number of sponsor-related deals increased by 13.3% to 179 in the U.S., the number of such deals decreased by 6.6% to 342 globally. Sponsor-related volume by dollar value decreased by 25.2% to \$20.76 billion in the U.S. and decreased by 50.8% to \$40.46 billion globally. Figure 1 and Annex Figures 1A—4A.

### **Crossborder Activity**

Global crossborder activity was mixed in January, decreasing in dollar value by 37.9% to \$50.13 billion, and number by 13.4% to 569. U.S. inbound activity as measured by dollar value decreased by 14.2% to \$18.58 billion, and the number of U.S. inbound crossborder deals increased in January by 30.2% to 112. U.S. outbound activity as measured by dollar value increased by 37.6% to \$12.20 billion and the number of U.S. outbound crossborder deals remained constant at 105. Figure 1 and Annex Figures 5A—7A.

Germany was the leading country for U.S. inbound activity in January by total dollar value (\$5.94 billion), and Canada was the leading country for U.S. inbound activity by total dollar value over the last 12-month period (\$45.35 billion). Canada retained its lead for U.S. inbound activity by number of deals in January (27) and over the last 12-month period (321).

The U.K. was the leading country of destination for U.S. outbound activity by total dollar value in January (\$5.37 billion) and over the last 12 months (\$26.88 billion). The U.K. and Canada were the leading countries of destination for U.S. outbound activity by number of deals in January (14), and the U.K. retained its lead as the leading country of destination for U.S. outbound activity by number of deals over the last 12 months (252). Figure 3.

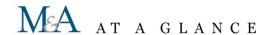
# U.S. Deals by Industry

Computers and Electronics was the most active target industry in January and over the last 12 months by number of deals (259 and 3,370, respectively) as well as the most active target industry by dollar value in January and over the last 12 months (\$24.09 billion and \$414.28 billion, respectively). Figure 2.

# U.S. Public Mergers

As for U.S. public merger deal terms in January 2020, average reverse break fees were significantly below their 12-month levels (at 3.8% compared to 5.6%), reaching almost parity with the average target break fees (at 3.7% compared to 3.6% for the 12-month average). No deals contained a go-shop provision in January 2020, while 12.5% of deals contained a go-shop provision over the last 12 months. Figures 6, 7 and 8. Cash transactions comprised 28.6% of U.S. public mergers, below the 53.9% 12-month average. Figure 9. Hostile or unsolicited transactions comprised 22.2% of U.S. public mergers in January 2020, which is significantly higher than the 12-month average of 12.6% of deals. Figure 12.

<sup>1</sup> Each metric in this publication that references deal volume by dollar value is calculated from the subset of the total number of deals that includes a disclosed deal value.



#### **Return to Summary**

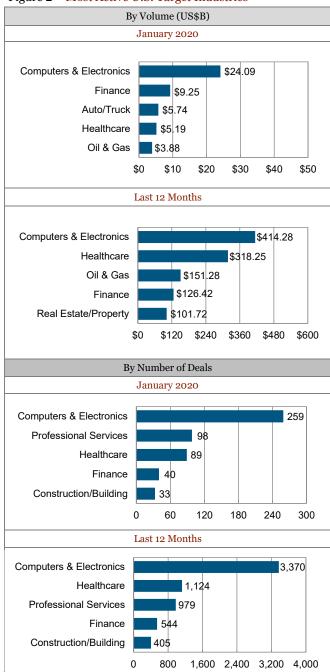
### **M&A Activity**

Figure 1

January 2020	Global	+/- From Prior Month	U.S.	+/- From Prior Month
Total				
Volume (US\$B)	168.73	(188.53)	76.04	(47.48)
No. of deals	2,503	(414)	763	116
Avg. value of deals (US\$mil)	67.4	(55.1)	99.7	(91.3)
Strategic Transactions	400.00	(440.00)		(40.50)
Volume (US\$B)  No. of deals	128.28	(146.80)	55.25	(40.50)
	2,161	(390)	584	95
Avg. value of deals (US\$mil)	59.4	(48.5)	94.6	(101.2)
Sponsor-Related Transactions				
Volume (US\$B)	40.46	(41.72)	20.78	(6.97)
No. of deals	342	(24)	179	21
Avg. value of deals (US\$mil)	118.3	(106.2)	116.1	(59.6)
Crossborder Transactions <sup>1</sup>				
Volume (US\$B)	50.13	(30.62)	Inbound 18.58 Outbound 12.20	Inbound (3.08) Outbound 3.34
No. of deals	569	(88)	Inbound 112 Outbound 105	Inbound 26 Outbound 0
Avg. value of deals (US\$mil)	88.1	(34.8)	Inbound 165.9 Outbound 116.2	Inbound (86) Outbound 31.8

Figures 1-3 were compiled using Cortex, and are for the broader M&A market, including mergers of any value involving public and/or private entities. Deal volume by dollar value and average value of deals are calculated from the subset of the total number of deals that include a disclosed deal value. Figures 4 and 5 were compiled using Deal Point Data, and include acquisitions seeking majority or full control of U.S. targets valued at \$100 million or higher announced during the period indicated regardless of whether a definitive merger agreement was reached and filed or withdrawn. All data is as of February 10, 2020 unless otherwise specified. "Last 12 Months" data is for the period from February 2019 to January 2020 inclusive. Data obtained from Cortex and Deal Point Data has not been reviewed for accuracy by Paul, Weiss.

Figure 2 – Most Active U.S. Target Industries<sup>2</sup>

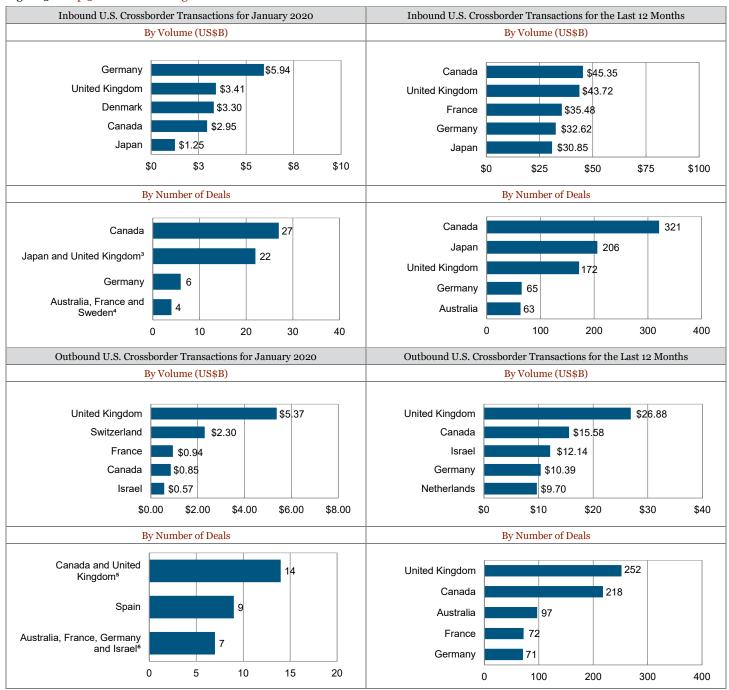


Global crossborder transactions are those where the acquirer and the target have different nationalities. Nationality is based on where a company has either its headquarters or a majority of its operations. U.S. crossborder transactions are those transactions where the acquirer and the target have different nationalities and either the acquirer ("Outbound") or the target ("Inbound") has a U.S. nationality.

<sup>&</sup>lt;sup>2</sup> Industries categories are determined and named by Cortex.



Figure 3 - Top 5 Countries of Origin or Destination for U.S. Crossborder Transactions



<sup>3</sup> Each of Japan and the United Kingdom was the country of origin for 22 transactions in January 2020.

<sup>4</sup> Each of Australia, France and Sweden was the country of origin for four transactions in January 2020.

Each of Canada and the United Kingdom was the country of destination for 14 transactions in January 2020.

<sup>&</sup>lt;sup>6</sup> Each of Australia, France, Germany and Israel was the country of destination for seven transactions in January 2020.

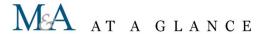


Figure 4 - Average Value of Announced U.S. Public Mergers (in US\$mil)

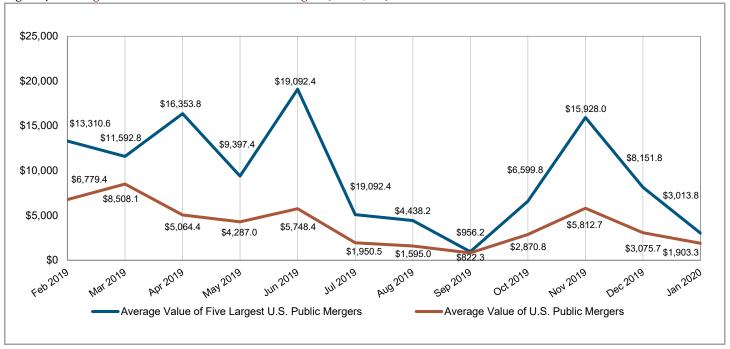
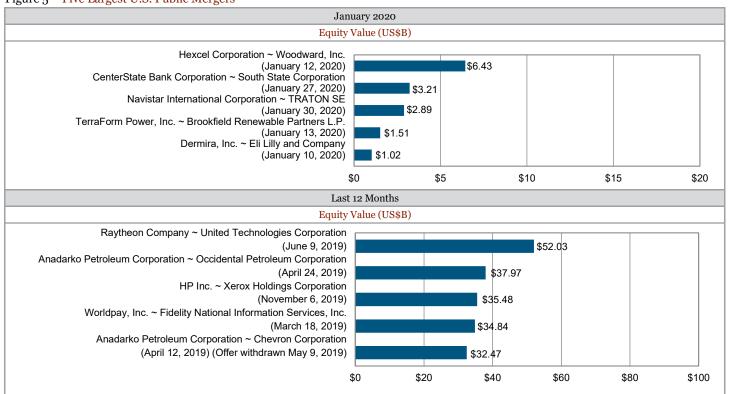
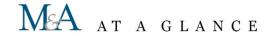


Figure 5 - Five Largest U.S. Public Mergers





#### **Return to Summary**

#### M&A Terms

Figure 6 – Average Break Fees as % of Equity Value<sup>7</sup>

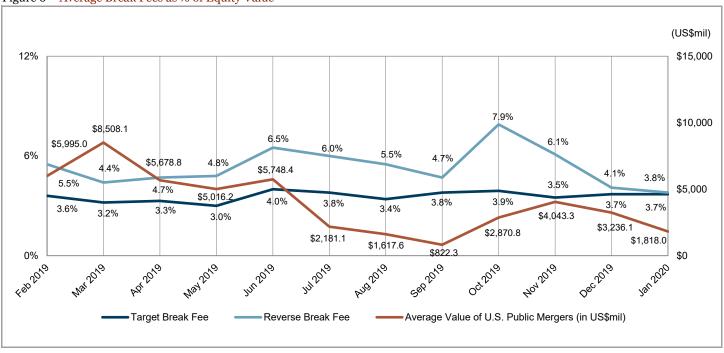


Figure 7 – Average Break Fees as % of Equity Value<sup>8</sup>

_	Tigure / Tiverage break rees as 70 or Equity value			
		January 2020	Last 12 Months	
	Target Break Fee for All Mergers <sup>9</sup>	3.7	3.6	

	January 2020	Last 12 Months
Reverse Break Fee for All Mergers <sup>10</sup>	3.8	5.6
Reverse Break Fee for Mergers Involving Financial Buyers <sup>11</sup>	N/A	6.7
Reverse Break Fee for Mergers Involving Strategic Buyers <sup>12</sup>	3.8	4.8

Figures 6-12 were compiled using Deal Point Data, and include acquisitions seeking majority or full control of U.S. targets valued at \$100 million or higher announced during the period indicated and for which a definitive merger agreement was reached and filed (unless otherwise indicated). Data obtained from Deal Point Data has not been reviewed for accuracy by Paul, Weiss.

Figure 8 – U.S. Public Merger Go-Shop Provisions<sup>13</sup>

	January 2020	Last 12 Months
% of Mergers with Go-Shops	0.0	12.5
% of Mergers Involving Financial Buyers with Go-Shops <sup>14</sup>	N/A	45.5
% of Mergers Involving Strategic Buyers with Go-Shops <sup>15</sup>	0.0	3.4
Avg. Go-Shop Window (in Days) for All Mergers with Go-Shops <sup>16</sup>	N/A	34.9
Avg. Go-Shop Window (in Days) for Mergers Involving Financial Buyers with Go-Shops	N/A	35.2
Avg. Go-Shop Window (in Days) for Mergers Involving Strategic Buyers with Go-Shops	N/A	33.8

<sup>&</sup>lt;sup>7</sup> Based on the highest target break fees and reverse break fees payable in a particular deal.

<sup>8</sup> Financial and strategic categories are determined by Deal Point Data.

<sup>9</sup> Seven transactions in January 2020 had a target break fee.

Three transactions in January 2020 had a reverse break fee.

<sup>&</sup>lt;sup>11</sup> Zero transactions in January 2020 involved a financial buyer.

Three transactions in January 2020 involving a strategic buyer had a reverse break fee.

Financial and strategic categories are determined by Deal Point Data.

<sup>&</sup>lt;sup>14</sup> Zero transactions in January 2020 involved a financial buyer.

Seven transactions in January 2020 involved a strategic buyer.

Zero transactions in January 2020 had a go-shop provision.

#### **Return to Summary**

Figure 9 - Form of Consideration as % of U.S. Public Mergers<sup>17</sup>

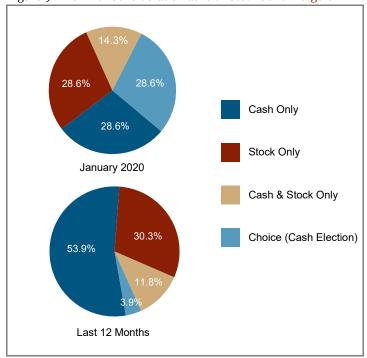


Figure 10 – % of Partial and All Stock Deals That Have a Fixed Exchange Ratio

January 2020 <sup>18</sup>	100.0
Last 12 Months	95.7

Figure 11 – Tender Offers as % of U.S. Public Mergers

January 2020	28.6
Last 12 Months	17.8

Figure 12 – Hostile/Unsolicited Offers as % of U.S. Public Mergers<sup>19</sup>

January 2020	22.2
Last 12 Months	12.6

- <sup>17</sup> Due to rounding, percentages may not add up to 100%.
- <sup>18</sup> There were three partial or all stock transactions in January 2020.
- This data includes both announced transactions for which a definitive merger agreement was reached and filed and those for which a definitive merger agreement was never reached and filed (including withdrawn transactions).

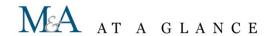
Paul, Weiss is a leading law firm serving the largest publicly and privately held corporations and financial institutions in the United States and throughout the world. Our firm is widely recognized for achieving an unparalleled record of success for our clients, both in their bet-the-company litigations and their most critical strategic transactions. We are keenly aware of the extraordinary challenges and opportunities facing national and global economies and are committed to serving our clients' short- and long-term goals.

#### **Our Mergers & Acquisitions Practice**

The Paul, Weiss M&A Group consists of more than 35 partners and over 125 counsel and associates based in New York, Washington, Wilmington, London, Toronto, Tokyo, Hong Kong and Beijing. The firm's Corporate Department consists of more than 60 partners and over 300 counsel and associates.

Our M&A Group is among the most experienced and active in the world. We represent publicly traded and privately held companies, leading private equity firms, financial advisors, and other financial institutions and investors in their most important mergers and acquisitions, joint ventures and other strategic transactions. Our expertise advising corporations and private investors in a broad range of sophisticated transactions enables us to identify new opportunities for our clients to realize value. We have particular experience in guiding clients as they engage in proxy battles, company-altering and market consolidating transactions or capital markets transactions.

Recent highlights include advising: The Medicines Company in its \$9.7 billion sale to Novartis; the Special Committee of the Board of Directors of Pattern Energy Group in its approximately \$6.1 billion sale to Canada Pension Plan Investment Board; Aptiv in its \$4 billion autonomous driving joint venture with Hyundai Motor Group; the Special Committee of the Board of Directors of CBS Corp. in its merger with Viacom to form ViacomCBS, a combined company with an enterprise value of more than \$40 billion; Elanco Animal Health in its proposed \$7.6 billion acquisition of the animal health business of Bayer AG; funds managed by affiliates of Apollo Global Management in their \$2.7 billion acquisition of Shutterfly; the independent directors of Avon in its \$3.7 billion sale to Natura & Co.; KPS Capital Partners in its \$1.8 billion acquisition of Howden from Colfax; Ingersoll-Rand in the proposed \$15 billion merger of its Industrial business with Gardner Denver; Chevron in its proposed \$50 billion acquisition of Anadarko Petroleum; General Electric in the proposed \$21.4 billion sale of its BioPharma business to Danaher Corporation; Encana Corp. in its \$7.7 billion acquisition of Newfield Exploration Company; IBM in its \$34 billion acquisition of Red Hat; the board of directors of Harris Corporation in its \$37 billion merger of equals with L3 Technologies to form L3Harris Technologies; CSRA in its \$9.7 billion sale to General Dynamics; Bioverativ in its \$11.6 billion sale to Sanofi; ADP in its successful proxy contest against Pershing Square; and Agrium in its \$36 billion merger of equals with Potash Corp. of Saskatchewan.



This publication is not intended to provide legal advice, and no legal or business decision should be based on its content. Questions concerning issues addressed in this memorandum should be directed to:

Matthew W. Abbott	Scott A. Barshay	Angelo Bonvino	Ariel J. Deckelbaum
+1-212-373-3402	+1-212-373-3040	+1-212-373-3570	+1-212-373-3546

<u>Email</u> <u>Email</u> <u>Email</u> <u>Email</u>

 Jeffrey D. Marell
 Robert B. Schumer
 Taurie M. Zeitzer

 +1-212-373-3105
 +1-212-373-3097
 +1-212-373-3353

<u>Email</u> <u>Email</u> <u>Email</u>

Counsel Frances F. Mi and associates Feiran Felicia Chen, Vincent P. Iacono, Jade Magalhaes, Eliana Wasser, Ceecee Q. Yao and law clerks Stacy Hwang and Allyson N. Kaleita contributed to this publication.

#### Our M&A Partners

Matthew W. Abbott	<u>Neil Goldman</u>	<u>Carl L. Reisner</u>	<u>Michael Vogel</u>
Edward T. Ackerman	Bruce A. Gutenplan	Justin Rosenberg	Ramy J. Wahbeh
Scott A. Barshay	David K. Lakhdhir	Kenneth M. Schneider	Steven J. Williams
Angelo Bonvino	John E. Lange	Robert B. Schumer	Betty Yap
Ellen N. Ching	Brian C. Lavin	John M. Scott	Kaye N. Yoshino
Rachael G. Coffey	<u>Xiaoyu Greg Liu</u>	Brian Scrivani	Tong Yu
Ariel J. Deckelbaum	Jeffrey D. Marell	Kyle T. Seifried	Taurie M. Zeitzer
Ross A. Fieldston	Alvaro Membrillera	Sarah Stasny	
Brian P. Finnegan	Judie Ng Shortell	Tarun M. Stewart	
Adam M. Givertz	Kelley D. Parker	Laura C. Turano	

NEW YORK BEIJING HONG KONG LONDON TOKYO TORONTO WASHINGTON, D.C. WILMINGTON

A N N E X

#### **Return to Summary**

## M&A Activity – 12-Month Trends

Figure 1A – U.S. Deal Volume (US\$B)

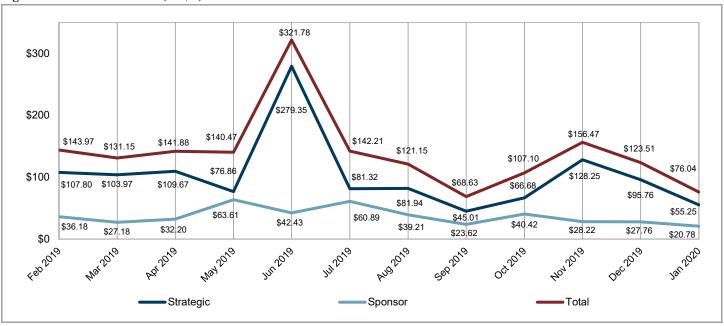
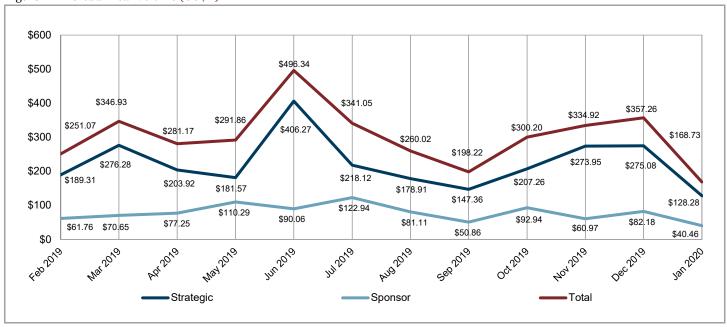


Figure 2A – Global Deal Volume (US\$B)



A N N E X

Figure 3A – U.S. Number of Deals

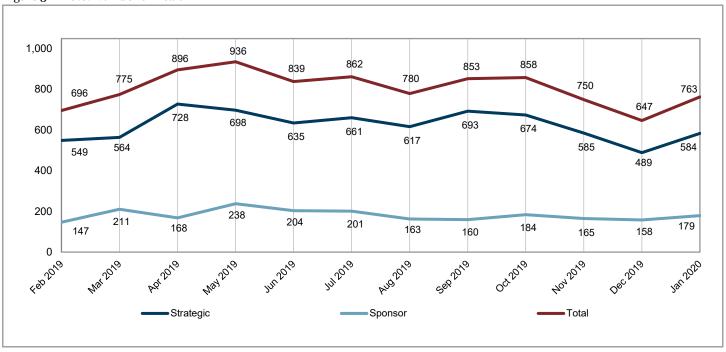
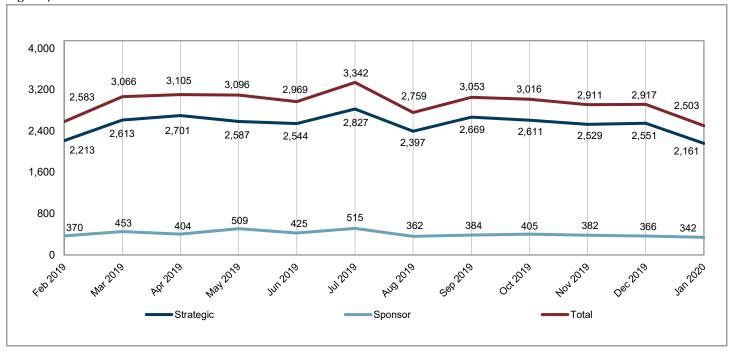


Figure 4A - Global Number of Deals



A N N E X

Figure 5A – Inbound U.S. Crossborder Transactions

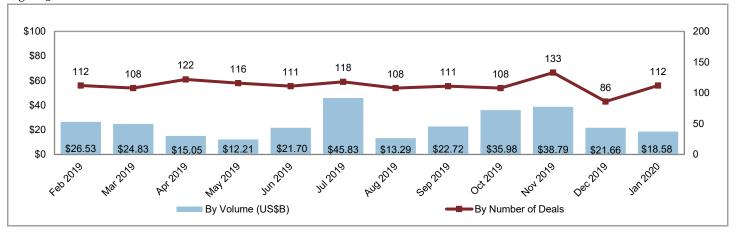


Figure 6A – Outbound U.S. Crossborder Transactions

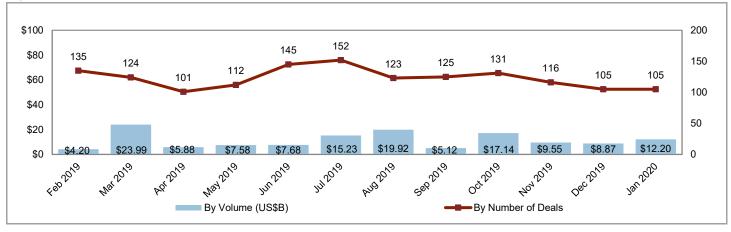


Figure 7A – Global Crossborder Transactions

